

A graphic of a water splash on a blue background, located in the top left corner of the slide.

## **Emerging markets: Central East Europe, Baltic, Russia**

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### **Capital Markets Day**

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# Developing economies - a growing opportunity for Uponor

Russia

Estonia

Latvia

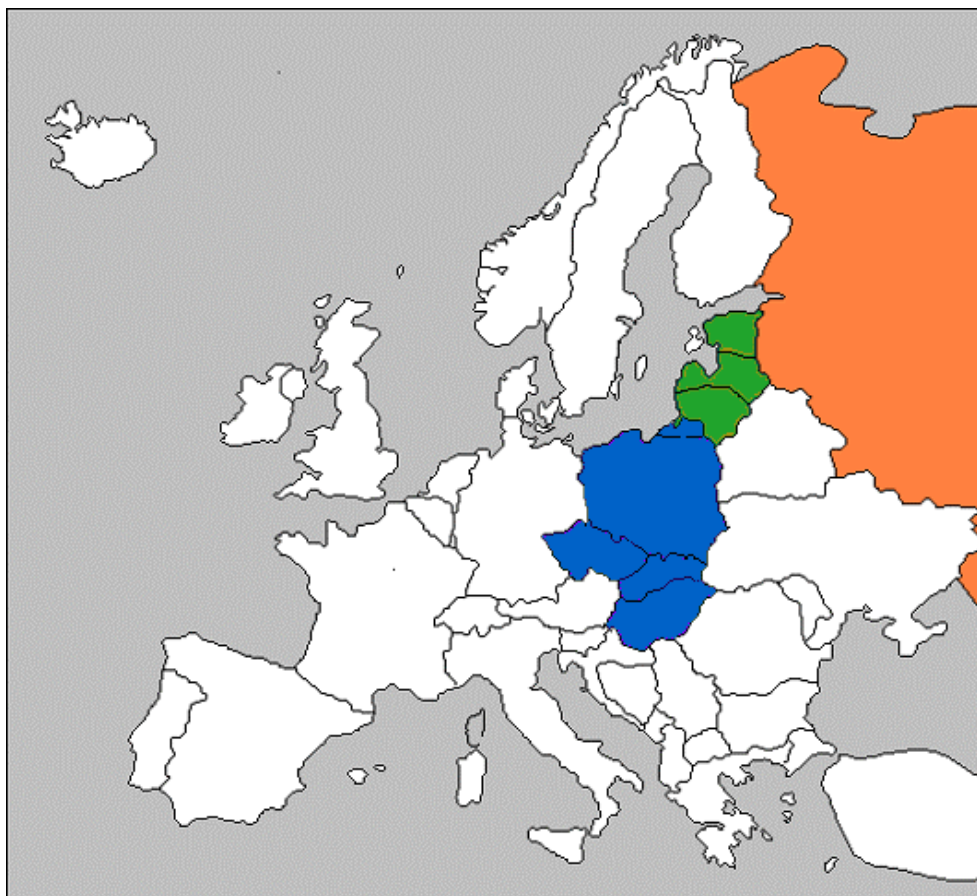
Lithuania

Poland

Czech Rep.

Slovakia

Hungary



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## Uponor entered eastern Europe in the 1990's

- Operations in CEE, Baltic countries and Russia started in early 90s with the emphasis on the infrastructure business
- Production plants were established in Hungary and Poland
- Housing Solutions business was largely carried out by outside agents and importers having exclusive rights for their respective territories



## Uponor in CEE, Baltic Countries and Russia today

- Operation is aligned with Uponor's strategy to focus on plumbing & heating markets
  - Infrastructure production in Poland and Hungary discontinued
  - Plumbing and heating sales taken under the Uponor brand
  - In the Baltics and Russia Uponor continues to market selected infrastructure business lines using Nordic factories as supply base
- Currently Uponor employs approx. 220 people in the area
- Uponor's net sales in the area reached EUR 50.2m in 2004



*Uponor delivered a snow/ice melting system to the Constantine Palace in St. Petersburg*

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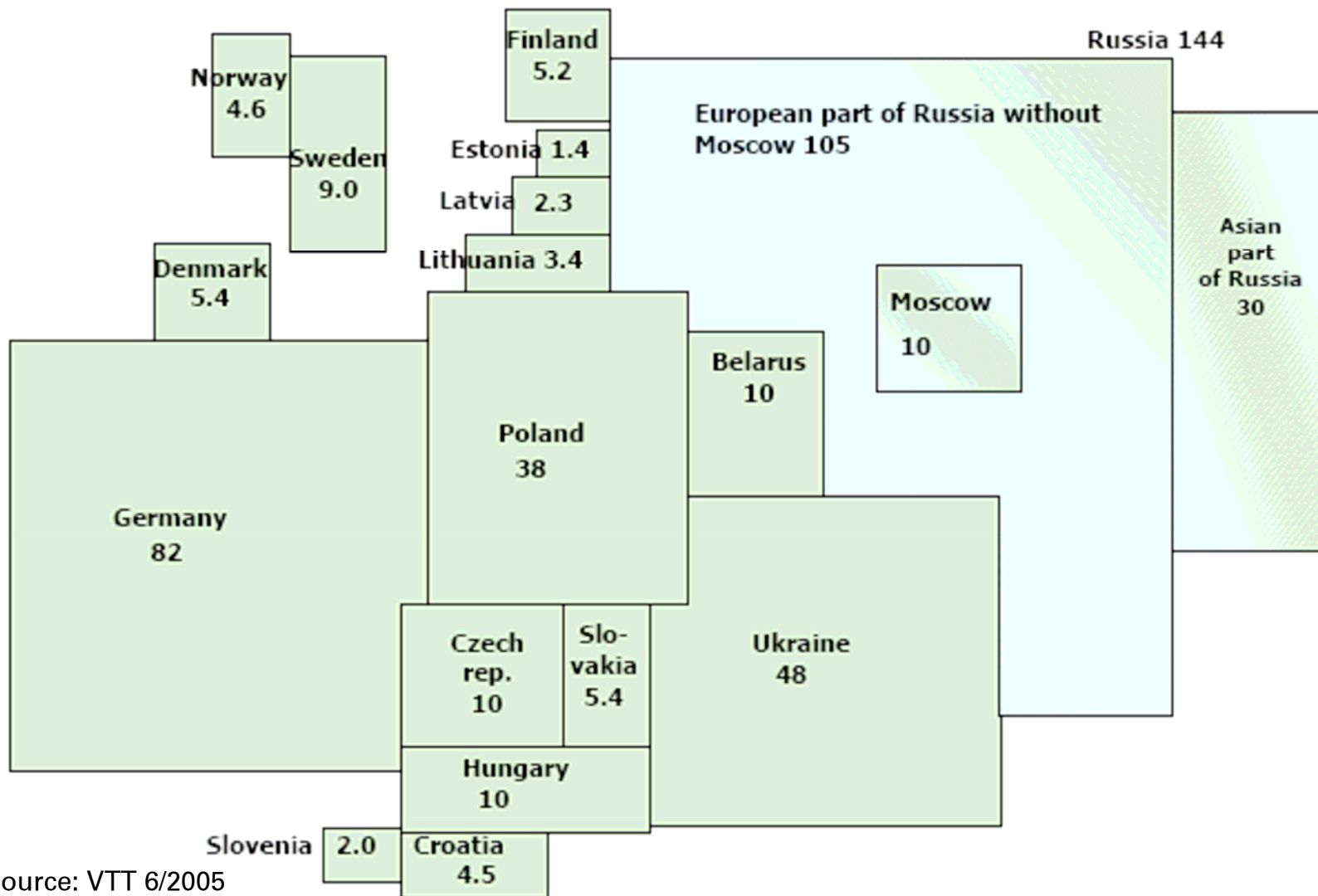
## Uponor's market position by segment

	Heating & plumbing	Infrastructure
Baltic countries	• •	• •
Poland	• •	
Czech & Slovakia	•	•
Hungary	•	
Russia	•	•

- • = amongst top 1-2
- = present in the market

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# Population map 2004 (millions)



Source: VTT 6/2005

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# Residential construction market statistics

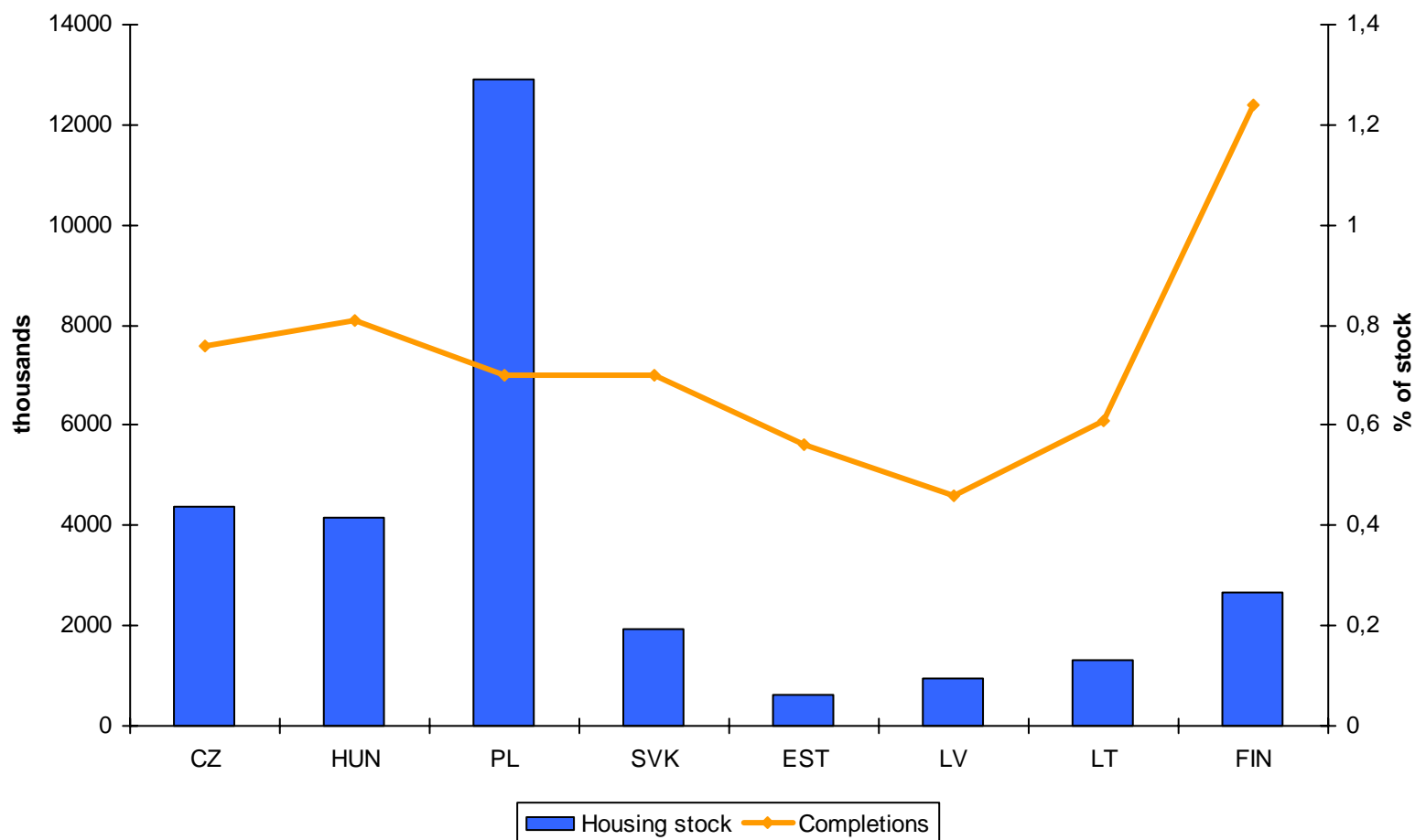
## CEE and Baltic countries

A close-up photograph of a water droplet hitting a surface, creating concentric ripples. The image is in shades of blue and white.

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# Existing housing stock in relation to new completions (forecast 2005)

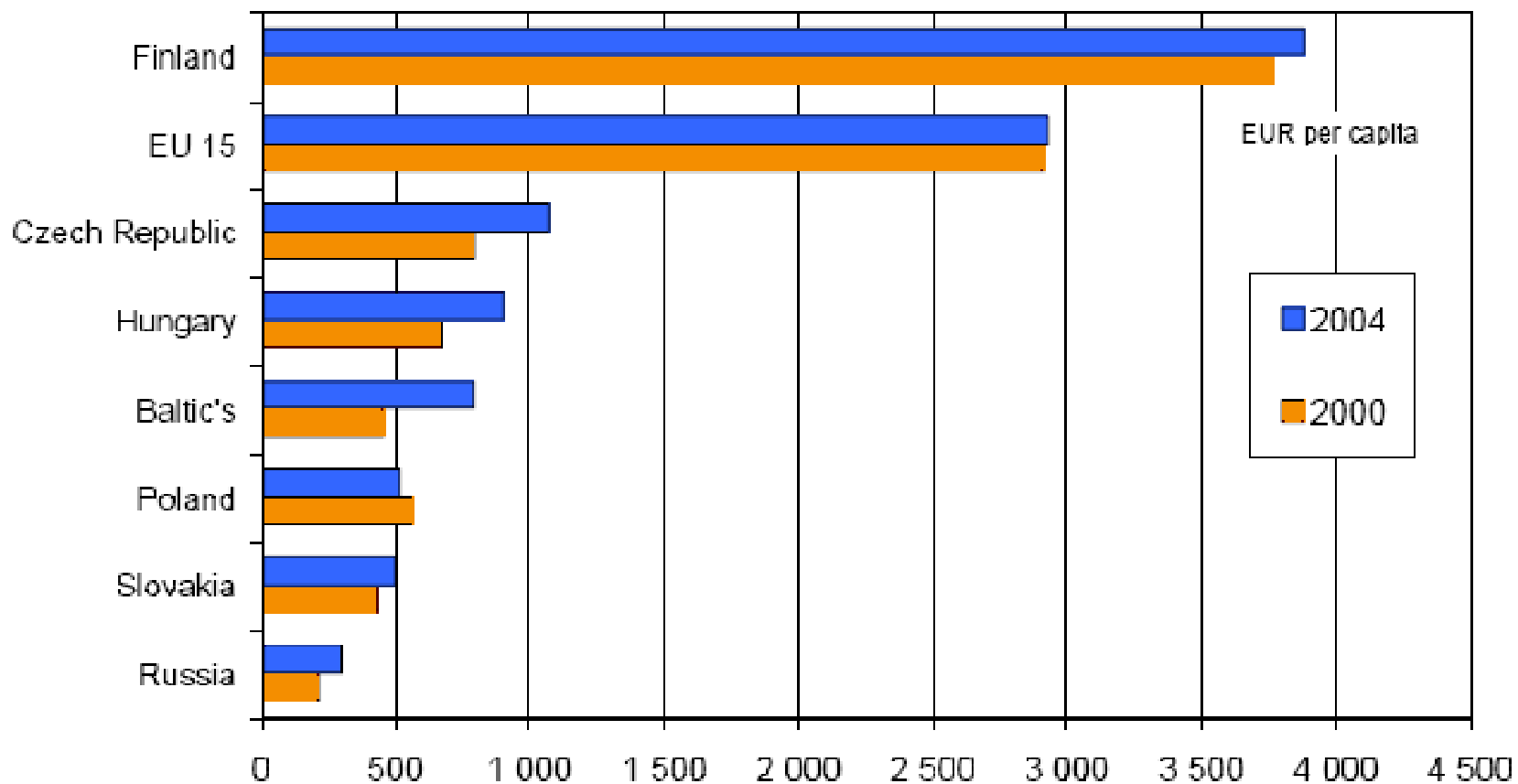
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Source: VTT 6/2005



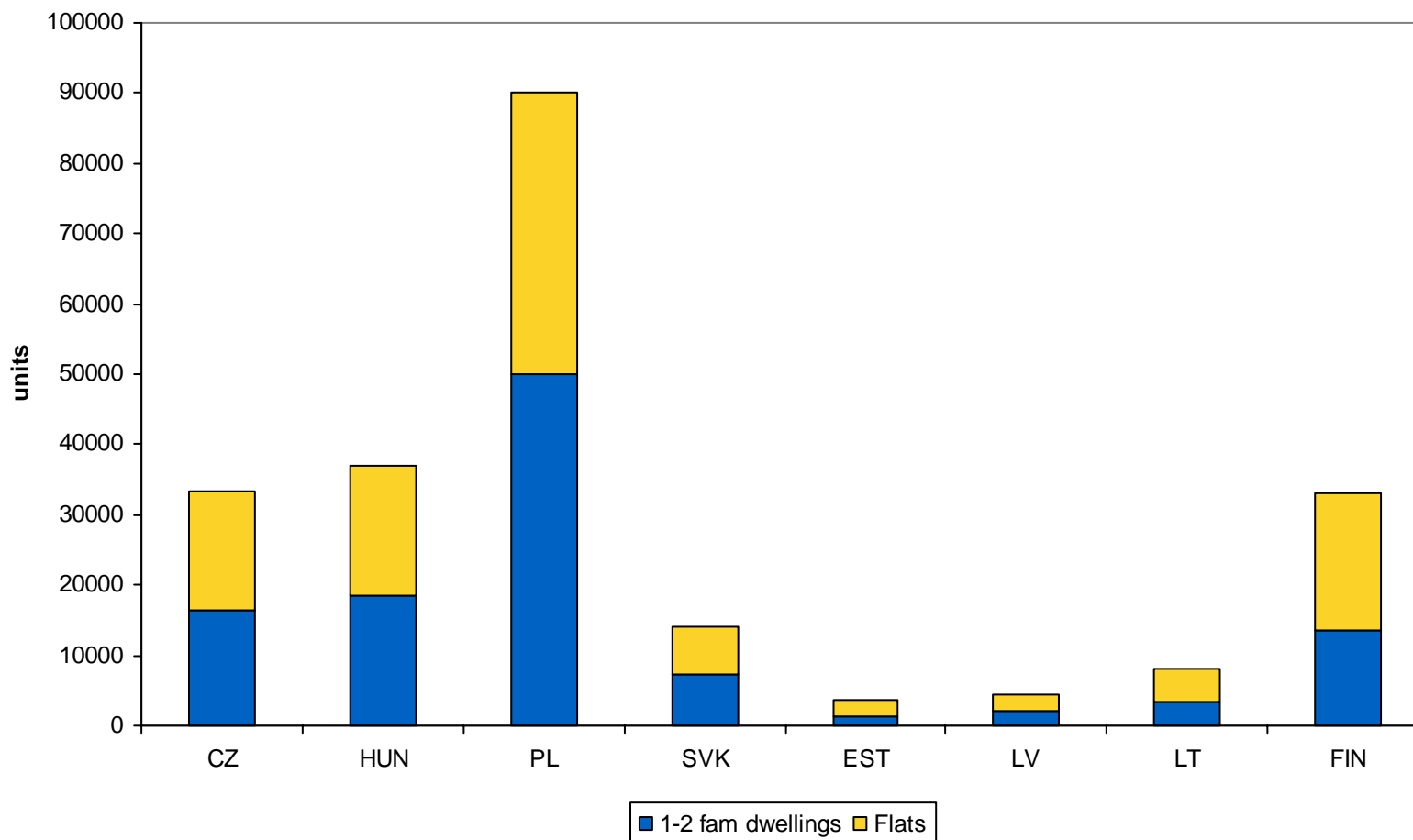
# Value of construction per capita in 2000 and 2004



Source: Euroconstruct and VTT

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# Housing completions 2005, flats vs. 1-2 family dwellings



Source: VTT 6/2005

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## Market environment and current trends in CEE and the Baltic countries

- New EU members with long-term growth potential as the economies and their political situations develop
- Residential construction markets under-developed
  - relative number of new-built apartments low
  - typically 2-3 apartments / 1,000 inhabitants (Finland: 6)
  - financing of private purchases still difficult
- Low share of renovation and modernisation compared to western Europe



## Market environment and current trends in CEE and the Baltic countries (cont.)

- Plastic systems' penetration increasing
  - existing systems aging fast
  - high acceptance and developed offering for plastic solutions
- Growing demand for quality drinking water and comfort
  - standards of living
  - EU directives
- Pan-European construction companies and distributors increasing presence in all countries



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## Market environment and current trends in CEE and the Baltic countries (cont.)

- Expansion of residential construction supported by the development of the market in mortgages, building savings and interest rates
- Number of completed flats grows steadily
  - still less than the need
- Housing renovation and modernisation activity grows 8-10% annually
- Poland: after an economic slowdown, strong growth in construction production is continuing
  - growth rate expectations for 2005 and 2006 around 10% p.a.



## Market developments and current trends in Russia

- GDP increased by 7.1% in 2004, inflation at 13.6% during first five months of 2005
- Oil price continues to stay on high level
- Total building industry production EUR 40 billion with 9-10% growth rate at the moment (Finland: EUR 20 billion)
- Housing completions estimated at 400,000 units per annum
  - 1-2 family house share low, typically 5-15% of total
  - harsh climate creates a need for comfortable heating systems

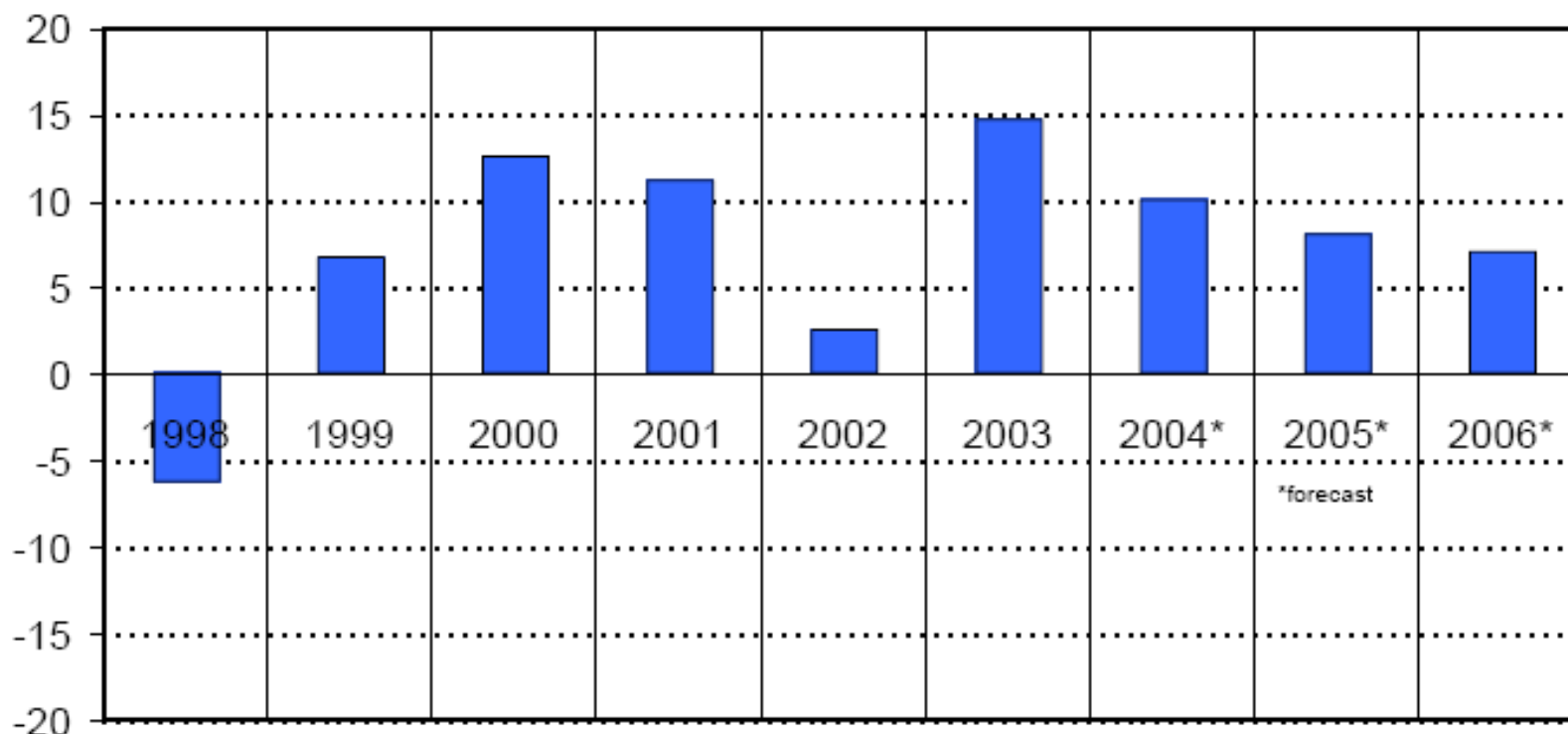


## Market developments and current trends in Russia (cont.)

- Main construction drivers are housing and commerce sectors
  - shopping centres and offices
  - Moscow dominating
- Market driven by health, comfort and safety issues
  - short lifetime of existing pipe systems
  - poor water quality in residential buildings



## Annual change of value of construction in Russia, %

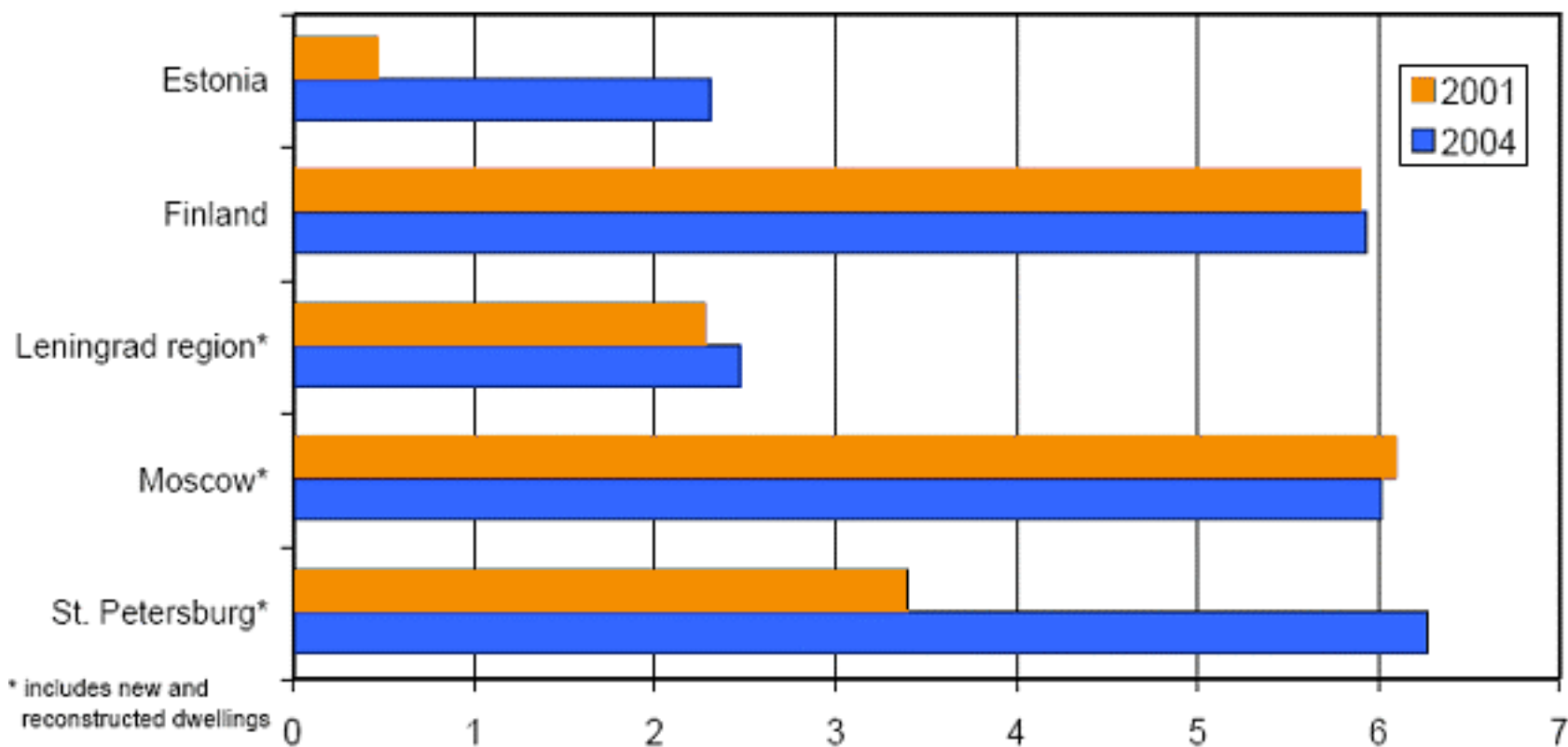


Source: VTT 6/2005

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## Completed dwellings per 1,000 capita



Source: VTT 6/2005

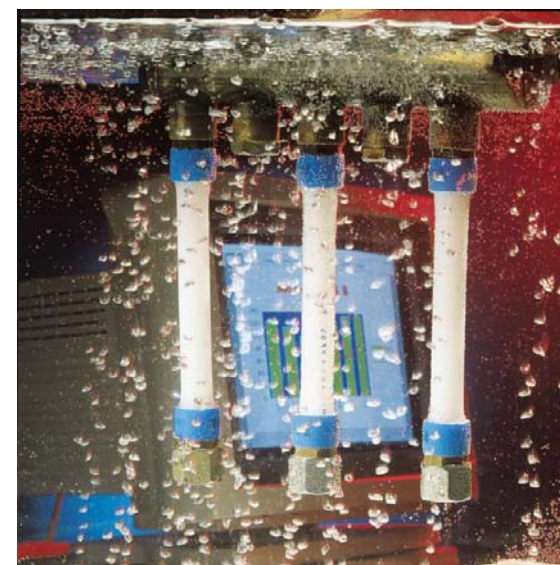
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# Opportunities and challenges for Uponor in this market

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## Opportunities

- Largest long-term opportunity in Poland and Russia  
- rest of the markets provide mid-term growth potential
- Growing residential construction activity, increasing plastics penetration
- Training and support valued due to low skills levels  
- takes time
- Recognised brand with a strong and broad supply base help in winning customers
- Uponor's international presence enables partnering with foreign construction companies and wholesalers
- Sales growth expected to stay above Group average for the near future



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## Challenges in the market place vs. western Europe

- role of unofficial economy in certain countries
- customer emphasis still heavily on low purchase price instead of life-time cost
- strong competition from China
- distribution channels still under-developed
- skills level of installers and planners low
- technical standards emerging, but not yet fully deployed
  - competition from products not complying with specifications
- Russia:
  - a history of using only steel pipes for drinking water
  - political and economical uncertainty higher than in other CEE countries

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## Areas of emphasis for Uponor

- Continued investment in market development
- Installer and planner training a key for growth and increased brand loyalty
- Development of supply and distribution of Uponor products
  - Partnering with pan-European wholesalers
  - Implementation of group-wide ERP software by 2008 improves Uponor's competitive position
- Training and development of local Uponor people

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